**Financial Statements** 

March 31, 2017



## **Independent Auditor's Report**

To the Members of

## The Elizabeth Fry Society, Toronto Branch

#### Report of the financial statements

We have audited the accompanying financial statements of The Elizabeth Fry Society, Toronto Branch, which comprise the statement of financial position as at March 31, 2017 and the statement of operations, changes in net assets and cash flows for the year then ended and a summary of significant accounting policies and other explanatory information.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

# **Independent Auditor's Report**

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#### **Basis for Qualified Opinion**

In common with many not-for-profit organizations, the organization derives revenue from donations and fundraising activities the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the organization's records. Therefore, we were not able to determine whether any adjustments might be necessary to the donation and fundraising revenue, excess of revenues over expenses, and cash flows from operations for the year ended March 31, 2017, current assets as at March 31, 2017, and net assets as at April 1 and March 31 for 2017.

#### **Qualified Opinion**

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion paragraph, these financial statements present fairly, in all material respects, the financial position of **The Elizabeth Fry Society, Toronto Branch** as at **March 31, 2017** and the results of its operations and its cash flows for the year then ended in accordance with the Canadian accounting standards for not-for-profit organizations.

#### Other Matter

The financial statements for the prior period ending March 31, 2016 were audited by a predecessor auditor. An unqualified opinion was issued for the prior period in the predecessor's audit report dated July 13, 2016.

Clarkson Rouble LLP

Mississauga, Ontario August 9, 2017 Clarkson Rouble LLP
Chartered Professional Accountants
Licensed Public Accountants

# **Statement of Financial Position As at March 31**

		General Fund		Capital sset Fund	2017 Total		2016 Total
Assets							
Current Cash Short term investments (Note 2)	\$	33,883	\$	212,748 142,059	\$ 246,631 142,059	\$	195,700 118,696
Accounts receivable GST/HST recoverable Prepaid expenses	***************************************	118,925 20,641 43,713		- - -	 118,925 20,641 43,713		121,991 13,244 12,142
		217,162		354,807	571,969		461,773
Long term investments (Note 2) Capital assets (Note 3)		837,937		106,586 897,612	944,523 897,612		929,166 905,461
	\$	1,055,099	\$	1,359,005	\$ 2,414,104	\$ :	2,296,400
Liabilities							
Current Accounts payable and accruals Deferred revenue (Note 4) Current portion of mortgage	\$	286,524 7,729	\$	 	\$ 286,524 7,729	\$	187,834 62,689
payable (Note 5)		294,253		5,890 5,890	 5,890 300,143		5,500 256,023
Mortgage Payable (Note 5)		-		17,986	17,986		23,921
AMERICAN STREET, STREE		294,253		23,876	318,129		279,944
Net Assets							
General operating Internally restricted Externally restricted Capital asset fund	74-50-50-50-50-50-50-50-50-50-50-50-50-50-	181,100 565,685 14,061	1	- - - ,335,129	181,100 565,685 14,061 1,335,129	1	63,871 565,685 14,061 1,372,839
	\$ 1	760,846 1,055,099		,335,129	2,095,975 2,414,104		2,016,456 2,296,400

See accompanying notes to the financial statements

### On behalf of the Board:

Director M/MMy Director

The Elizabeth Fry Society, Toronto Branch

Statement of Operations Year Ended March 31

		General perating	Capital Assets Fund	Total 2017		Total 2016
Revenue						
United Way	\$	557,867	\$ =	\$ 557,867	\$	583,267
Donations		71,321	-	71,321		65,909
Foundation grants		83,296	-	83,296		88,720
Corporation grants		26,650	-	26,650		5,771
Bequests and legacies		10,000	-	10,000		13,766
Federal government (Note 8)		846,646	-	846,646		718,881
Provincial government (Note 7 and 8)		482,847	-	482,847		498,662
Municipal government		100,000	, <del>=</del>	100,000		105,115
Investment income		63,390	-	63,390		24,634
Other receipts		71,724	-	71,724		55,498
	2	2,313,741	_	 2,313,741	2	2,160,223
Expenses		105 001	5			
Agency office		125,281	=	125,281		86,859
Amortization		-	35,917	35,917		34,698
Building occupancy		156,875	-	156,875		134,387
Client services		91,859	×=	91,859		83,282
Fundraising		7,114	-	7,114		12,082
Mortgage interest		-	1,793	1,793		2,157
Promotion and publicity		7,916	-	7,916		21,520
Membership dues		2,671	-	2,671		1,897
Professional services		243,397		243,397		116,412
Salaries and benefits	1	,527,449	-	1,527,449	1	,622,899
Staff training and travel		28,041	-	28,041		46,491
Volunteer programs		5,909	-	5,909		6,063
	2	2,196,512	37,710	2,234,222	2	2,168,747
Excess (deficiency) of revenue						
over expenses	\$	117,229	\$ (37,710)	\$ 79,519	\$	(8,524)

See accompanying notes to the financial statements

The Elizabeth Fry Society, Toronto Branch

Statement of Changes in Net Assets Year Ended March 31

	General Operating	Internally Restricted Funds Continuity & Maintenance Funds	Externally restricted Funds (Note 6)	Capital Assets Fund	2017 Total Net Assets	2016 Total Net Assets
Balance, beginning of year	\$ 63,871	\$ 565,685	\$ 14,061	\$1,372,839	\$2,016,456	\$2,024,980
Excess (deficiency) of revenue over expenses	117,229	ı	1	(37,710)	79,519	(8,524)
Balance, end of year	\$ 181,100	181,100 \$ 565,685	\$ 14,061	\$1,335,129	\$2,095,975	\$2,016,456

See accompanying notes to the financial statements

# Statement of Cash Flows Year Ended March 31

		2017	2016
Operating activities			
Excess (deficiency) of revenue over expenses	\$	79,519 \$	(8,524)
Items not requiring an outlay of cash			
Unrealized gain on investments		(35,193)	(4,982)
Amortization		35,917	34,698
		80,243	21,192
Net change in working capital items			
Operating working capital		(22.2(2)	coo
Short term investments		(23,363)	57,603
Account receivable		3,066	(15,306)
GST/HST recoverable		(7,397)	(3,728)
Prepaid expenses		(31,571)	22,869
Accounts payable Deferred income		98,690	5,483
Deferred income		(54,960)	56,225
Increase from operating activities		64,708	144,338
<b>T</b>			
Investing activities		(00.060)	(01.007)
Purchase of capital assets		(28,068)	(21,827)
Change of long term investments		19,836	(44,230)
Decrease from investing activities		(8,232)	(66,057)
Financing activity			
Repayment of mortgage payable		(5,545)	(5,182)
Increase in cash		50,931	73,099
Incicase in Cash		30,331	13,099
Cash, beginning of year		195,700	122,601
Cash, end of year	ø	246 621 0	105 700
Cash, thu of year	\$	246,631 \$	195,700

See accompanying notes to the financial statements

# Notes to Financial Statements March 31, 2017

The Elizabeth Fry Society, Toronto Branch ("The Agency") was founded in 1951 by a group of women to create an agency to help women in the criminal justice system. Staff and volunteers of this non-profit social service agency provide a wide range of programs and services for and about women in conflict with the law. The Agency is one of the 24 Elizabeth Fry Societies in Canada, which form the Canadian Association of Elizabeth Fry Societies. The Agency is a registered charity within the meaning of the Income Tax Act, and is exempt from income taxes.

## 1. Significant accounting policies

These financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations in Part III of the CPA Canada Handbook.

#### a) Cash and cash equivalents

Cash and cash equivalents consist of cash on hand and balances with financial institutions.

#### b) Fund accounting

These financial statements are prepared on a restricted fund accounting basis as follows:

The Agency maintains six funds:

#### **General Operating Fund**

The General Operating Fund reports on unrestricted funds used for general operation needs.

#### **Capital Asset Fund**

The Capital Asset fund reports the assets, liabilities and expenses related to the Agency's capital assets.

Internally Restricted Funds:

#### **Operating Reserve Fund**

The fund is used, among other things, in the event of cessation or rapid curtailment of operations, that ongoing and termination expenses could be met in an orderly and responsible fashion.

#### **Project Development Fund**

The fund is used to facilitate the cost of research and development of new projects and services supplied by the Agency.

Externally Restricted Funds

#### Agnes McPhail Fund

The fund was established for public education programs.

# Notes to Financial Statements March 31, 2017

### 1. Significant accounting policies (continued)

#### c) Revenue recognition

The organization follows the deferral method of accounting for contributions to the General Fund. Internally and externally restricted contributions are recognized as revenue in the year received. Amounts received that relate to future fiscal periods are recorded as deferred income until the related costs are incurred.

Contributions related to the purchase of capital assets are recognized as revenue in the capital asset fund in the year in which the related funds are received or are receivable if the amount can be reasonably estimated and collection reasonably assured.

Other unrestricted contributions or services are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Investment income is recognized on an accrual basis. Changes in fair value of investments subsequently measured at fair value are included in investment income in the statement of revenue and expenses.

#### d) Short-term investments

Highly liquid investments with an original maturity of more than three months but less than one year are classified as short-term investments.

#### e) Long-term investments

Long-term investments with an original maturity of over one year are initially recognized and subsequently measured at fair value, determined using market rates. Transaction costs and net gains and losses arising from changes in fair value are immediately recognized in operations.

#### f) Capital assets

Purchased property and equipment are recorded in the Capital Asset Fund at cost. Amortization is provided annually to depreciate the cost of these assets over their estimated useful lives. The rates used are on a declining balance basis as follows:

Buildings	3.2%
Computer hardware	30%
Furniture and fixture	30%

Capital assets are reviewed at each balance sheet date to determine whether there is any indication of impairment. There were no impairment indicators in 2016.

Notes to Financial Statements March 31, 2017

## 1. Significant accounting policies (continued)

#### g) Contributed material and services

Donated materials and capital assets are recognized in the accounts when the fair market value of the materials is readily determinable and has been receipted by the organization.

The Agency would not be able to carry out its activities without the services of many volunteers who donate a considerable number of hours. Because of the difficulty in determining their fair value, contributed services are not recognized in the financial statements.

#### h) Financial Instruments

#### Financial instruments

The Agency initially measures its financial assets and liabilities at fair value. The Agency subsequently measures all its financial assets and liabilities at amortized cost, except for short term and long term investments, which are measured at fair value. Changes in fair value are recognized in net income.

Financial assets measured at amortized cost include cash and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable, accrued liabilities and mortgage payable.

Financial assets measured at fair value include short term and long term investments. The portion of long term investments in equity instruments that are quoted in an active market are measured at fair value. The Agency has elected to carry bonds and other securities held in the investment portfolio at fair value.

The Agency does not have any financial liabilities measured at fair value and has not elected to recognize any financial liabilities at fair value.

#### Transaction costs

The Agency recognizes its transaction costs in net income in the period incurred except for financial instruments that will not be subsequently measured at fair value. The carrying amounts of these instruments are adjusted by the transaction costs that are directly attributable to their issuance.

For secured lines of credit annual transaction costs are treated as prepaid expenses and amortized over a one year period. Non-recurring costs to initiate a line of credit are expensed as incurred.

Notes to Financial Statements March 31, 2017

## 1. Significant accounting policies (continued)

#### i) Measurement uncertainty

The preparation of the Agency's financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions which affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Such estimates include the valuation of accounts receivable, deferred income, accrued liabilities, and the estimated useful lives of capital assets. Actual results could differ from management's best estimates as additional information becomes available in the future.

## 2. Long term investments

	20	17		 20	16	
	Cost	F	air Value	Cost	F	air Value
Guaranteed investment						
certificates	\$ 282,000	\$	286,418	\$ 382,000	\$	387,749
Mutual funds/equities	260,342		299,117	230,925	•	236,630
Bonds	504,630		501,047	424,206		423,483
	1,046,972		1,086,582	1,037,131		1,047,862
Less: short-term investments	140,000		142,059	117,384		118,696
	\$ 906,972	\$	944,523	\$ 919,747	\$	929,166

The guaranteed investment certificates and bonds bear a yield maturity ranging from 2.35% to 2.68% maturing between August 16, 2017 and August 16, 2018.

# 3. Capital assets

WWW.	W/25/8-10-2		2017				2016
		Cost	cumulated nortization	ľ	Net Book Value	ľ	Net Book Value
Land Building Computer equipment	\$	50,157 1,337,626 25,507	\$ 518,817 12,767	\$	50,157 818,809 12,740	\$	50,157 832,582
Furniture and fixture		28,834	 12,928		15,906		22,722
	\$ ]	1,442,124	\$ 544,512	\$	897,612	\$	905,461

# Notes to Financial Statements March 31, 2017

### 4. Deferred revenue

Deferred revenue consists of the following grants:

	Balance farch 31, 2016		Received uring the year	d	Utilized luring the year	Balance arch 31, 2017
United Way	\$ 7,492	\$	557,167	\$	(557,967)	\$ 6,692
Foundation grants	50,608		32,688		(83,296)	_
Corporation grants	_		26,650		(26,650)	-
Provincial government	3,965		478,882		(482,847)	-
City of Toronto - grants					, , ,	
and funding	_		100,000		(100,000)	-
Other	624		36,258		(35,845)	1,037
4	\$ 62,689	\$ 1	1,231,645	\$(	1,286,605)	\$ 7,729

# 5. Mortgage payable

The 6.875% mortgage payable to Canada Mortgage and Housing Corporation is secured by the land and building of the Agency and matures in November 2020. Principal repayments due within the next five years are as follows:

	\$ 23,876
2021	4,922
2020	6,756
2019	6,308
2018	\$ 5,890

# 6. Externally restricted fund

	2017	2016
Agnes McPhail Fund	\$ 14,061	\$ 14,061

Notes to Financial Statements March 31, 2017

# 7. Provincial government

During the year, \$119,100 was received from the Ministry of the Attorney General in support of the Community Justice Worker program and \$159,836 was received from the Ministry of the Attorney General in support of the Partner Assault (Response) Program.

The expenditures related to these two programs are as follows:

	Direct Accountability Program	Partner Assault (Response) Program
Revenue		
Operating Grant	119,100	154,641
Interpreter's Services	-	5,195
Client fees	-	23,812
Deferred revenue from 2015/2016		3,965
	119,100	187,613
Evmongog		
Expenses Administration fees	11 221	
Audit	11,331	-
Benefits	500	500
Building occupancy	16,929	19,517
Client Expenses Accessibility	-	10,710 4,679
Insurance	500	1,020
Office/Program equipment	2,723	1,888
Office/Program supplies	2,560	3,671
Purchase of service (bookkeeping)	2,500	3,437
Purchase of service (legal)	_	1,582
Resource material	230	408
Salaries	83,919	96,821
Staff expenses	408	597
Staff travel	-	39
Telephone/Communication	-	1,200
Translation costs	_	5,195
Volunteer expense	-	408
	119,100	151,672
Net revenue	-	35,941
Amount payable to the Ministry		(35,941)
Surplus Revenue	-	-

# Notes to Financial Statements March 31, 2017

#### 8. Revenue

Detailed breakdown of certain revenue sources is as follows:

Federal government		2017		2016
Correction Service Canada	\$	652,511	\$	525,930
Health Canada	Ψ	114,732	Ψ	113,548
Public Health Agency of Canada		79,403		79,403
	\$	846,646	\$	718,881
Provincial government				
Ministry of Training, Colleges and Universities	\$	-	\$	6,376
Ministry of Community Safety & Correctional Services		235,887		233,418
Ministry of Attorney General		246,960		258,868
	\$	482,847	\$	498,662

#### 9. Lease commitments

The Agency is committed under operating leases for office equipment. These leases have varying expiry dates. The minimum amounts payable over the next five years are as follows:

2018	5,376
2019	5,376
2020	5,376
2021	3,486

# 10. Financial instruments risk exposure

The Agency is exposed to various risks through its financial instruments. The following analysis provides a measure of the organization's risk exposure and concentrations at the statement of financial position date.

#### Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Agency's main credit risks relate to accounts receivable, however the risk is limited due to the nature of its accounts receivable. Contributions are not recorded in receivables unless collection is reasonably assured. The organization has not had issues with these collections over the past several years. The allowance for doubtful accounts is \$Nil (2015 - \$Nil).

Notes to Financial Statements March 31, 2017

## 10. Financial instruments risk exposure (continued)

#### Liquidity risk

Liquidity risk is the risk that the organization will encounter difficulty in meeting obligations associated with financial liabilities. The Agency is exposed to risk mainly in respect of its mortgage payable (See Note 5) and accounts payable. The Agency expects to meet these obligations as they come due through sufficient cash flow from operations. The Agency has not had issues with meeting obligations in the past several years.

There has been no change in risk assessment from the prior year.

#### Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The Agency is mainly exposed to interest rate risk and other price risk.

#### Currency risk

Currency risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Agency does not make any sales or purchases in a foreign currency, nor maintainers cash balances in a foreign currency. Consequently, the Agency is not exposed to currency risk.

#### Interest rate risk

Interest rate risk refers to the risk that the fair value of financial instruments will fluctuate because of changes in market interest rates. The exposure of the Agency to interest rate risk arises from its mortgage payable described in Note 5. Specifically, the Agency is exposed to fair value risk due to changes in market rates of interest. The exposure to this risk also fluctuates as the debt changes from year to year.

The exposure of the Agency to interest rate risk arises also from its interest bearing investments. The primary objective of the Agency with respect to its investments is to ensure the security of principal amounts invested and provide for a high degree of liquidity, while achieving satisfactory investment return. The Agency manages this risk by holding primarily term deposits and by staggering the terms of the investments held.

#### Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Agency is exposed to other price risk through a portion of its long term investments. The Agency has formal policies and procedures that establish target asset mix. The Agency's policies also require diversification of investments within categories and set limits on exposure to individual investments.

Notes to Financial Statements March 31, 2017

# 11. Contingencies

The Agency has been named in a number of grievance matters under the employee collective agreement. The claims are in an early stage and the estimated liability or potential damages are not readily determinable, as such the amounts claimed have not been recorded in these financial statements. Upon resolution of the grievances, the amount, if any, will be included in the statement of revenue and expenses.